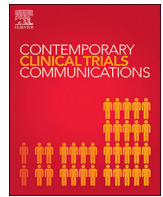




ELSEVIER

Contents lists available at ScienceDirect

Contemporary Clinical Trials Communications

journal homepage: www.elsevier.com/locate/conctc

The significant cost of systematic reviews and meta-analyses: A call for greater involvement of machine learning to assess the promise of clinical trials

Matthew Michelson^{a,*}, Katja Reuter^{b,c}

^a Evid Science, 2361 Rosecrans Ave #348, El Segundo, 90245, Los Angeles, CA, United States

^b Institute for Health Promotion and Disease Prevention Research, Department of Preventive Medicine, Keck School of Medicine, University of Southern California, 2001 N Soto St, Los Angeles, CA, 90032, United States

^c Southern California Clinical and Translational Science Institute, Keck School of Medicine, University of Southern California, 2250 Alcazar, Los Angeles, CA, 90089, United States

ARTICLE INFO

Keywords:

Automation
Artificial intelligence
Clinical trial
Clinical research
Dollar cost
Labor costs
Machine learning
Meta-analysis
Systematic review

ABSTRACT

Background: More than 90% of clinical-trial compounds fail to demonstrate sufficient efficacy and safety. To help alleviate this issue, systematic literature review and meta-analysis (SLR), which synthesize current evidence for a research question, can be applied to preclinical evidence to identify the most promising therapeutics. However, these methods remain time-consuming and labor-intensive. Here, we introduce an economic formula to estimate the expense of SLR for academic institutions and pharmaceutical companies.

Methods: We estimate the manual effort involved in SLR by quantifying the amount of labor required and the total associated labor cost. We begin with an empirical estimation and derive a formula that quantifies and describes the cost.

Results: The formula estimated that each SLR costs approximately \$141,194.80. We found that on average, the ten largest pharmaceutical companies publish 118.71 and the ten major academic institutions publish 132.16 SLRs per year. On average, the total cost of all SLRs per year to each academic institution amounts to \$18,660,304.77 and for each pharmaceutical company is \$16,761,234.71.

Discussion: It appears that SLR is an important, but costly mechanisms to assess the totality of evidence.

Conclusions: With the increase in the number of publications, the significant time and cost of SLR may pose a barrier to their consistent application to assess the promise of clinical trials thoroughly. We call on investigators and developers to develop automated solutions to help with the assessment of preclinical evidence particularly. The formula we introduce provides a cost baseline against which the efficiency of automation can be measured.

1. Introduction

Testing preclinical observations in humans poses a critical stumbling block in developing new clinical interventions that benefit patients. More than 90% of the compounds that enter clinical trials fail to demonstrate sufficient efficacy and safety to gain regulatory approval [1–4]. Recently, this issue has raised calls for thorough evaluations of “whether an experimental treatment is promising enough to warrant testing on people” [5]. Systematic literature review and meta-analysis (SLR) methods are one mechanism to synthesize the totality of the current evidence and assess the promise of clinical trials [6–10].

Although not without flaws [11], SLR methods can capture relevant data to summarize different studies and evaluate their efficacy [12,13].

These methods also apply to preclinical evidence identifying weaknesses in animal studies to propose better mechanisms to determine the most promising therapeutic targets and drugs [14,15]. However, despite the usefulness of SLR, these research methods remain time-consuming and labor-intensive [16,17]. In this communication, we quantify their significant expense of SLR to both academic institutions and pharmaceutical companies by applying a new economic formula. We argue for better solutions to reduce the cost and conclude with suggestions of how machine learning might provide the necessary infrastructure and resources to expedite SLR methods.

The purpose of this paper is to introduce a formula for calculating the hidden cost of performing systematic reviews and meta-analyses and to highlight what the cost can amount to for both research

* Corresponding author.

E-mail addresses: mmichelson@evidscience.com (M. Michelson), katja.reuter@med.usc.edu (K. Reuter).

<https://doi.org/10.1016/j.conctc.2019.100443>

Received 12 February 2019; Received in revised form 25 July 2019; Accepted 21 August 2019

Available online 25 August 2019

2451-8654/ © 2019 Evid Science. Published by Elsevier Inc. This is an open access article under the CC BY-NC-ND license (<http://creativecommons.org/licenses/by-nc-nd/4.0/>).

institutions and the pharmaceutical industry.

2. Methods

2.1. An economic formula for quantifying the cost of SLR methods

Previous work quantified the labor effort involved in SLRs, but less attention has been paid to the actual dollar costs involved. The estimated labor effort to produce a single SLR ranges from a minimum of 6 months when an investigator devotes 10–20 h per week [18] to, on average, a total of 16 months involving five co-authors [19], or 1–2 years for completing a Cochrane review [20].

The formula we introduce here consists of four main input parameters (Equation (1)).

$$C_{total} = (E_{hrs} * C_{person}) * (N_{pub}/(1 - Pr(unpub))) \tag{1}$$

The formula estimates the total number of SLRs, both published and unpublished via two parameters, (N_{pub}) and ($Pr(unpub)$) respectively, and quantifies how much it costs to produce each review via the time (E_{hrs}) and cost-per-person (C_{person}). The inclusion of unpublished SLRs in this calculation is critical. Recent work analyzed this issue as it relates to “network meta-analyses,” one of the most rigorous and advanced forms of this type of analysis [21]. The authors found that 44% (76/174) of network meta-analyses done by (or on behalf of) pharmaceutical companies were never published. While this may not hold for academically focused research institutions, it imposes a substantial cost for pharmaceutical companies. Combining the terms of the formula allows us to estimate the annual costs of producing all of the SLRs at an institution.

Taking an average of the labor effort values above, we estimate it takes one scientist 1.72 years (see Appendix) with an average labor cost of \$82,090 per year for a scientist [22]. To calculate the expense for a years' worth of SLRs, we estimate the total number of SLRs published at major academically-focused research institutions [23] and the largest pharmaceutical companies by revenue [24]. To do this, we measured the number of SLRs published in the past five years according to PubMed queries for the main three types of comparative studies (“meta-analysis,” “systematic review” and “comparative effectiveness”) for each of the institutions and companies (Table 1). The limitation of this methodology is that if only one of the authors is company-affiliated, the cost per company should be scaled accordingly. We limited our search to the last five years to account for the temporal effects associated with the more recent popularity in these types of publications.

3. Results

We found that on average, each major academic institution will publish 132.16 and each pharmaceutical company will publish 66.48

Table 1
The number of comparative studies performed by the top 10 NIH-funded research institutions and the top 10 largest pharmaceutical companies by revenue. Example of PubMed query: (“meta-analysis”[pt] or “systematic review” or “comparative effectiveness”) and (“Johnson and Johnson”[affiliation] OR “Johnson & Johnson”[affiliation]).

Average	NIH-funded research institution	Number of articles in the last 5 years	Company	Number of articles in the last 5 years
	Johns Hopkins University	1362	J&J	90
	University of Michigan	751	Roche	421
	University of Pittsburgh	568	Pfizer	638
	Washington University in St. Louis	540	Novartis	575
	Stanford University	655	Sanofi	263
	University of California, San Francisco	217	GSK	364
	University of Pennsylvania	752	Merck	392
	Massachusetts General Hospital	752	AbbVie	146
	Brigham and Women's Hospital	836	Bayer	232
	University of California San Diego	175	Abbot	203
5 year average	660.80		332.40	
1 year average	132.16		66.48	

SLRs per year (Table 1). According to our formula, each single SLR costs \$141,194.80 (\$82,090 X 1.72). Given that 44% of meta-analyses in the pharmaceutical industry go unpublished (i.e., $Pr(unpub)$ is 0.44), we estimate the pharmaceutical industry publishes 118.71 studies, on average, per year. Therefore, the total cost of all SLRs per year for each pharmaceutical company averages \$16,761,234.71, and each academic institution averages \$18,660,304.77 (\$141,194.80 X 132.16), as we assume all studies are published in academia (i.e., $Pr(unpub)$ is 0).

4. Discussion

The purpose of this paper is to introduce a formula for calculating the hidden cost of performing SLRs and to highlight what the cost can amount to for both research institutions and the pharmaceutical industry. SLRs are important but costly mechanisms to develop research hypotheses and answer research questions. We argue that automation (e.g., machine learning, artificial intelligence) could significantly lower the cost of SLRs, ensuring these important efforts will not be abandoned due to their expense. The formula we present here provides a cost baseline against which the efficiency of machine learning can be measured. Current efforts to scale the SLR review process manually include the Cochrane group [10] that addresses the scalability of effort by leveraging tens of thousands of volunteers. While estimable, essentially this distributes the workload and associated cost across a large number of volunteers, spreading it out to become more manageable. We argue that, as the number of questions to answer and the size of the literature both increase, this leaves room for automated methods to fill the need.

Considering our formula, we can explicitly tie machine-learning to specific parameters in the formula, which allows us to understand their effect on the overall effort (and cost) of SLRs. Machine learning will affect how people are paid, as tasks become automated away, but that is challenging to forecast – therefore, we will focus our analysis on the hours it saves (E_{hrs}) rather than the cost-per-person (C_{person}). In a simple argument, one can imagine researchers leveraging tools to automatically screen papers [25] for quality, doing in seconds what used to take hours. As another example, following an approach similar to Ref. [26], authors replicated a systematic review in days, when the original work took months [27] - a significant time savings. If these tools are repurposed for preclinical evidence, and not just clinical, the costs associated with E_{hrs} would be dramatically reduced, allowing SLR to scale with the number of questions researchers could ask.

4.1. Limitations

There are limitations to our approach. The cost estimates we present here are based on data from the top 10 NIH-funded research institutions and the 10 largest pharmaceutical companies by revenue. As a result, the cost of systematic reviews and meta-analyses for institutions with

less NIH funding or revenue would be less. However, the main purpose of the paper is to introduce a formula for calculating the hidden cost of performing SLRs and to highlight what the cost can amount to. Additionally, automation such as machine learning methods are not perfect – but they improve over time, and we are optimistic they will eventually reach human performance. Automation also cannot yet address more profound issues, such as identifying preclinical studies that are “plagued by poor design, implementation and reporting” [28–30]. But this is not a detriment. Instead, this is an opportunity for researchers and developers to make significant advances in artificial intelligence research. The rise in automation for SLR-related tasks is the only scalable way to understand the increasing volumes of literature [31]. The human capacity, on the other hand, to read and understand the growing body of preclinical evidence is largely set.

5. Conclusion

The cost of SLRs are significant and may pose a barrier to their consistent application to thoroughly assess the promise of clinical trials. We need better approaches and tools that enable more researchers with limited budgets and time constraints to take advantage of SLR methods. The goal is to make the available evidence more accessible and to assist in the detection of insufficient evidence before the approval and activation of clinical trials. Therefore, we call on investigators and developers to contribute to the development of automated solutions to particularly help with the assessment of preclinical evidence. Such tools could provide investigators, ethical review boards (IRBs), and efforts such as the national SMART IRB Reliance Initiative [31] with an efficient technical solution to better harness the totality of evidence and to focus the investment in clinical trials on those with sufficient evidence.

Funding

This work was supported by Evid Science, a for-profit corporation.

Conflicts of interest

Co-author Matthew Michelson is the CEO of Evid Science, which funded this research. Co-author Katja Reuter does not report any financial or other conflict of interest.

Appendix

We estimate that a researcher might work 15 h per week on such a task (using the mid-point between 10 and 20 h). Since working at such a pace could produce a review in 6 months, at a minimum, we take an average of this six-month estimate and the 16-month estimate, yielding an estimate of 11 months per review, at roughly 15 h per week. So, working 15 h per week (37.5% of the time) for 11 months translates into 4.125 months per year. Put another way, five co-authors working 4.125 months per year is the same as 1.72 scientists working for an entire year.

References

- [1] G.A. Van Norman, Drugs, devices, and the FDA: Part 1: an overview of approval processes for drugs, *JACC Basic Transl Sci* 1 (2016) 170–179.
- [2] R.M. Plenge, E.M. Scolnick, D. Altshuler, Validating therapeutic targets through human genetics, *Nat. Rev. Drug Discov.* 12 (2013) 581–594.
- [3] Y.T. Yang, B. Chen, C. Bennett, “Right-to-Try” legislation: progress or peril? *J. Clin. Orthod.* 33 (2015) 2597–2599.
- [4] G.A. Van Norman, Drugs, devices, and the FDA: Part 2: an overview of approval processes: FDA approval of medical devices, *JACC Basic Transl Sci* 1 (2016) 277–287.
- [5] J. Kimmelman, C. Federico, Consider drug efficacy before first-in-human trials, *Nature* 542 (2017) 25–27.
- [6] A.B. Haidich, Meta-analysis in medical research, *Hippokratia* 14 (2010) 29–37.
- [7] K.F. Schulz, D.G. Altman, D. Moher/CONSORT Group, CONSORT 2010 statement: updated guidelines for reporting parallel group randomised trials, *PLoS Med.* 7 (2010) e1000251.
- [8] S. Gopalakrishnan, P. Ganeshkumar, Systematic reviews and meta-analysis: understanding the best evidence in primary healthcare, *J. Fam. Med. Prim. Care* 2 (2013) 9–14.
- [9] R. DerSimonian, N. Laird, Meta-analysis in clinical trials revisited, *Contemp. Clin. Trials* 45 (2015) 139–145.
- [10] Welcome (n.d.), <https://www.cochrane.org/>, Accessed date: 18 January 2019.
- [11] Meta-analyses Were Supposed to End Scientific Debates. Often, They Only Cause More Controversy, *Science | AAAS*, 2018 (accessed January 18, 2019), <https://www.sciencemag.org/news/2018/09/meta-analyses-were-supposed-end-scientific-debates-often-they-only-cause-more>.
- [12] E. Sena, H.B. van der Worp, D. Howells, M. Macleod, How can we improve the pre-clinical development of drugs for stroke? *Trends Neurosci.* 30 (2007) 433–439.
- [13] J. Gurevitch, J. Koricheva, S. Nakagawa, G. Stewart, Meta-analysis and the science of research synthesis, *Nature* 555 (2018) 175–182.
- [14] S.A.R. Doi, J.J. Barendregt, E.L. Mozerkewich, Meta-analysis of heterogeneous clinical trials: an empirical example, *Contemp. Clin. Trials* 32 (2011) 288–298.
- [15] S.K. McCann, E.S. Sena, G.L. Currie, M.R. Macleod, D.W. Howells, Systematic review and meta-analysis: important tools in understanding drug development for stroke, in: P.A. Lapchak, J.H. Zhang (Eds.), *Neuroprotective Therapy for Stroke and Ischemic Disease*, Springer International Publishing, Cham, 2017, pp. 73–93.
- [16] S. Ip, N. Hadar, S. Keefe, C. Parkin, R. Iovin, E.M. Balk, J. Lau, A Web-based archive of systematic review data, *Syst. Rev.* 1 (2012) 15.
- [17] I. of Medicine, Finding what Works in Health Care: Standards for Systematic Reviews, The National Academies Press, Washington, DC, 2011.
- [18] E. Whitaker, UCSF Guides: Systematic Review: when Will I Be Finished? (2015) <https://guides.ucsf.edu/c.php?g=375744&p=3041343>, Accessed date: 18 January 2019.
- [19] R. Borah, A.W. Brown, P.L. Capers, K.A. Kaiser, Analysis of the time and workers needed to conduct systematic reviews of medical interventions using data from the PROSPERO registry, *BMJ Open* 7 (2017) e012545.
- [20] Proposing and registering new Cochrane reviews (n.d.), <https://community.cochrane.org/review-production/production-resources/proposing-and-registering-new-cochrane-reviews>, Accessed date: 18 January 2019.
- [21] E. Schuit, J.P. Ioannidis, Network meta-analyses performed by contracting companies and commissioned by industry, *Syst. Rev.* 5 (2016) 198.
- [22] Medical Scientists: Occupational Outlook Handbook, U.S. Bureau of Labor Statistics, 2018, <https://www.bls.gov/OOH/life-physical-and-social-science/medical-scientists.htm>, Accessed date: 19 January 2019.
- [23] Top 50 NIH-Funded Institutions of 2018, GEN - Genetic Engineering and Biotechnology News, 2018, <https://www.genengnews.com/a-lists/top-50-nih-funded-institutions-of-2018/>, Accessed date: 19 January 2019.
- [24] Wikipedia contributors, List of largest pharmaceutical companies by revenue, Wikipedia, The Free Encyclopedia, (2019) https://en.wikipedia.org/w/index.php?title=List_of_largest_pharmaceutical_companies_by_revenue&oldid=877244851, Accessed date: 19 January 2019.
- [25] G. Del Fiol, M. Michelson, A. Iorio, C. Cotoi, R.B. Haynes, A deep learning method to automatically identify reports of scientifically rigorous clinical research from the biomedical literature: comparative analytic study, *J. Med. Internet Res.* 20 (2018) e10281.
- [26] M. Michelson, Automating meta-analyses of randomized clinical trials: a first look, 2014 AAAI Fall Symposium Series, 2014 [Internet], <http://www.aaai.org/ocs/index.php/FSS/FSS14/paper/download/9100/9112>.
- [27] M. Michelson, M. Ross, S. Minton, AI2: leveraging machine-assistance to replicate a systematic review, *Value Health* 22 (2019) S34, <https://doi.org/10.1016/j.jval.2019.04.006>.
- [28] I.W. Mak, N. Evaniw, M. Ghert, Lost in translation: animal models and clinical trials in cancer treatment, *Am. J. Transl. Res.* 6 (2014) 114–118.
- [29] A.S.C. Rice, D. Cimino-Brown, J.C. Eisenach, V.K. Kontinen, M.L. Lacroix-Fralish, I. Machin, Preclinical Pain Consortium, J.S. Mogil, T. Stöhr, Animal models and the prediction of efficacy in clinical trials of analgesic drugs: a critical appraisal and call for uniform reporting standards, *Pain* 139 (2008) 243–247.
- [30] N. Ghinea, W. Lipworth, I. Kerridge, R. Day, No evidence or no alternative? Taking responsibility for off-label prescribing, *Intern. Med. J.* 42 (2012) 247–251.
- [31] S. Rawat, S. Meena, Publish or perish: where are we heading? *J. Res. Med. Sci.* 19 (2014) 87–89.

Update

Contemporary Clinical Trials Communications

Volume 16, Issue , December 2019, Page

DOI: <https://doi.org/10.1016/j.conctc.2019.100450>



Corrigendum to “The significant cost of systematic reviews and meta-analyses: A call for greater involvement of machine learning to assess the promise of clinical trials” [Contemp. Clin. Trials Commun. 16 (2019) 100443]



Matthew Michelson^{a,*}, Katja Reuter^{b,c}

^a *Evid Science, 2361 Rosecrans Ave #348, El Segundo, 90245, Los Angeles, CA, United States*

^b *Institute for Health Promotion and Disease Prevention Research, Department of Preventive Medicine, Keck School of Medicine, University of Southern California, 2001 N. Soto St, Los Angeles, CA, 90032, United States*

^c *Southern California Clinical and Translational Science Institute, Keck School of Medicine, University of Southern California, 2250 Alcazar, Los Angeles, CA, 90089, United States*

The initially published search results did not match the most current results from PubMed, as perhaps the search algorithms changed from initial research to publication. Therefore, in the interest of transparency, we have updated the article accordingly.

Please see the revised sections – The **Result** section of the **abstract**, the correct values in **Table 1**, and the updated **Results** section. All of which are provided below.

Results: The formula estimated that each SLR costs approximately \$141,194.80. We found that on average, the ten largest pharmaceutical companies write 41.71 and the ten major academic institutions publish 177.32 SLRs per year. On average, the total cost of all SLRs per year to each academic institution amounts to \$25,036,661.94 and for each pharmaceutical company is \$5,889,235.11.

Table 1

The number of comparative studies performed by the top 10 NIH-funded research institutions and the top 10 largest pharmaceutical companies by revenue. Example of PubMed query: (meta analysis OR systematic review OR "comparative effectiveness") AND ("Roche"[ad]) AND ("2013/01/01"[Pdat]: "2018/12/31"[Pdat]).

Average	NIH-funded research institution	Number of articles in the last 5 years	Company	Number of articles in the last 5 years
	Johns Hopkins University	1238	J&J (Janssen)	152
	University of Michigan	1163	Roche	80
	University of Pittsburgh	927	Pfizer	223
	Washington University in St. Louis	198	Novartis	186
	Stanford University	1082	Sanofi	98
	University of California, San Francisco	330	GSK	170
	University of Pennsylvania	1152	Merck	120
	Massachusetts General Hospital	1163	AbbVie	41
	Brigham and Women's Hospital	1338	Bayer	38
	University of California San Diego	275	Abbot	60
5 year average	886.60		116.80	
1 year average	177.32		23.36	

DOI of original article: <https://doi.org/10.1016/j.conctc.2019.100443>

* Corresponding author.

E-mail address: mmichelson@evidscience.com (M. Michelson).

<https://doi.org/10.1016/j.conctc.2019.100450>

Available online 12 September 2019

2451-8654/ © 2019 The Author(s). Published by Elsevier Inc. All rights reserved.

Results

We found that on average, each major academic institution will publish 177.32 and each pharmaceutical company will publish 23.36 SLRs per year (Table 1). According to our formula, each single SLR costs \$141,194.80 (\$82,090 X 1.72). Given that 44% of meta-analyses in the

pharmaceutical industry go unpublished (i.e., $\Pr(\text{unpub})$ is 0.44), we estimate the pharmaceutical industry publishes 41.71 studies, on average, per year. Therefore, the total cost of all SLRs per year for each pharmaceutical company averages \$5,889,235.11, and each academic institution averages \$25,036,661.94 ($\$141,194.80 \times 177.32$), as we assume all studies are published in academia (i.e., $\Pr(\text{unpub})$ is 0).